Our Quantum Leap Becomingthe Most EntrepreneurialInnovativeCommunityengaged CatholicUniversityin the Midwest

I. Welcome and Recognitions

Alliedhealth professions such as respiratory therapy, radiation therapyp Bysical therapy, are also seeing major shortages which is making it harder for people to get basic care.

I've had severallealth care executives contact me about the glaring staffing shortagen positions number in the tens of thousand and they are scrambling to fill them.

Our job is to help bolster the health care talent pipeline to meet these growing workforce development needs.

Our solution is to providecutting-edgecurriculum and programs that produce top-notch talent to fill these in-demandareers

We have a outstandingnursing programwith degrees for those justintering the field all the way up to the doctoral level.

Our physician assistant program was one of the first in the country and recently celebited 50-year anniversary.

We are alsoplanning a scond dental clinic in Southeast Michigan community need to allow our dental school to grow.

In doing so, we wilhelp meet the deman@or careand provide our students topotch experiences they enter their profession

We have also responded to Macomb Community Collegequest for proposals to offer a bachelor's degree completion program in nursing their Clinton Township campus.

Earlier this month Crain's Detroit Business visited our campus to report on our efforts to address the workforce development challen **gas**ing our regions' health care systems.

We'll continue to look for innovative ways to define health cade cationin the 2st century.

Challenge Racial Inequities and Social Injustice

Another major problemsociety faces longstanding systemic racial inequities and social injustices.

There's a growing discrepancy between those who have a lot and those who have a little.

This widening wealth as not only unfair and immorbly also hurting our society and holding our country backfrom reaching its ull collective potential.

We have a uniqueole to play.

We must continue to build cossiffective, flexible pathways for adult learners who have completed some collegeredit to return to school and earn degree.

We also need annicreased focus on first generation college students.

My father had an $^{1}8$ grade education. He was street smart and worked had wanted to be sure I had opportunities.

Because my mother was during my childhoodmy father would drop me off on Saturdays at the library, and Good Samarita hibrarians tookme under their wing and looked out for me

From the time I was five to 12 ears old I spent an enormous amount of time at the library. It's a big reason why I was able to succeed in school to college when my parents hadn't.

As the first person in my family to go to college, I remember my first day at a large state school with 25,000 students.

I didn't have a clue what I was supposed to be doing and almost left.

My wife Lechiahada similar situation Neither of her parents went to high school, aodr brothers were both high school dropouts who eventually went back to get their GEDs and went on to be successful.

These experiences instilled in aus understanding own barriers are there for firstgeneration students and families

Together, let's build the environment where stude **frts**m lower socioeconomic standing an becomethe first of their families to attend and graduate college

That's going to take a commitment of this entire institution from executive leadership to alumni to students and faculty

It's going to require fundraising and new partnerships with foundations and state and federal resources

It's going to take a lot of workjut we are uniquely positioned to leated provide opportunities to students that aspire to be the first in their family to attend college and graduate.

There are many people here in Detroit who desethed opportunity—and Detroit Mercy should find ways to make that happen.

VII. Strategic Initatives to Launch Detroit Mercy Forward

At Detroit Mercy, we're Catholic with a big C.

We embrace all Catholicism has to offer, its social teachings and intellectual traditioned in theology and philosophy

We are the Sisters of MercyWe are the Jesy

The city is ready to ralbyround championship sports and as proud Titansshoeuld be at the center of that.

The Titan Guarante Experiential learning

As part of our next strategic plan wintend to launch new programwe will call the Titan Guaranteethat will serve as an ajor differentiator in what we offer prospective students

The Titan Guarantee is the promise that every forear student whoattends our school will have a highimpact, experiential education experienbefore they graduate.

Whether an internship or Coop with an employer in the city or some other hands experience relevant to their field suEMC /Pp

Thank you,

Godspeed